

EQUAL EMPLOYMENT OPPORTUNITY POLICY STATEMENT

It is the policy of CallisonRTKL (“the Company”) not to discriminate against any employee or applicant for employment because of race, color, religion, sex, sexual orientation, gender identity, national origin, age, marital status, genetic information, disability or because he or she is a protected veteran. It is also the policy of CallisonRTKL to take affirmative action to employ and to advance in employment, all persons regardless of race, color, religion, sex, sexual orientation, gender identity, national origin, age, marital status, genetic information, disability or protected veteran status, and to base all employment decisions only on valid job requirements. This policy shall apply to all employment actions, including but not limited to recruitment, hiring, upgrading, promotion, transfer, demotion, layoff, recall, termination, rates of pay or other forms of compensation and selection for training, including apprenticeship, at all levels of employment.

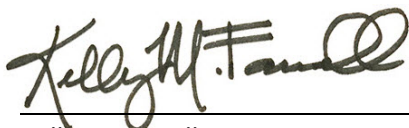
Employees and applicants of the Company will not be subject to harassment on the basis of race, color, religion, sex, sexual orientation, gender identity, national origin, age, marital status, genetic information, disability or because he or she is a protected veteran. Additionally, retaliation, including intimidation, threats, or coercion, because an employee or applicant has objected to discrimination, engaged or may engage in filing a complaint, assisted in a review, investigation, or hearing or have otherwise sought to obtain their legal rights under any Federal, State, or local EEO law is prohibited.

As President and Chief Executive Officer of CallisonRTKL, I am committed to the principles of Affirmative Action and Equal Employment Opportunity. In order to ensure dissemination and implementation of Equal Employment Opportunity and affirmative action throughout all levels of the company, I have selected Sandra Whipp, Director of Human Resources, and Timothy R. Twomey, Deputy General Counsel, as the Equal Employment Opportunity (EEO) Officers for CallisonRTKL. One of the EEO Manager’s duties will be to establish and maintain internal audit and reporting systems to allow for effective measurement of the Company’s programs.

In furtherance of the CallisonRTKL’s policy regarding Affirmative Action and Equal Employment Opportunity, the Company has developed a written Affirmative Action Program, which sets forth the policies, practices and procedures that the Company is committed to in order to ensure that its policy of nondiscrimination and affirmative action is accomplished. This Affirmative Action Program is available in the Human Resources office for inspection by any employee or applicant for employment upon request, during normal business hours. Interested persons should contact Human Resources at (410) 537-6167 for assistance.

We request the support of all employees in accomplishing Equal Employment Opportunity.

Signed:



Kelly M. Farrell AIA, LEED AP BD+C
President and Chief Executive Officer
August 2019